



The Institute of Chartered Accountants of India

Code: FN2SM566609
Subject : Strategic Financial Management

Total Marks: 100
Marks Obtained : 64

Subject SFM.
 Number of Answer Books used : Main + 2 additional sheets

For use by ICAI only

566609



23 NOV 2020

Q.No.	To be ticked (✓) by the candidate against the Questions answered	Marks Awarded (To be filled by Examiner)					Total
		a	b	c	d	e	
1	✓						
2	✓						
3	✓						
4							
5	✓						
6	✓						
7							
8							
9							
10							
11							
12							
13							
14							
Total							

Use only Blue / Black Ball Point Pen to write and shade the circles.
AVOID RED PEN.
 Write the marks in the boxes before shading the respective circles.

Total Marks awarded

0	0
1	1
2	2
3	3
4	4
5	5
6	6
7	7
8	8
9	9

Total Marks awarded (in words) _____

Examiner's Signature _____



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INSTRUCTIONS TO THE CANDIDATE

Answers are not to be written on this page

1. Answers should be written in figures and words in the allotted space at the right hand corner of the answer book neatly and nowhere else including additional answer book/s and graph paper.
2. Roll number should be written in the box in numbers and darken the appropriate circles of the OMR bubbles provided in the right hand corner of the cover page with **Black / Blue** ball point pen.
3. Write all particulars such as name of Examination, Group No., Paper No. and subject at the appropriate space at the left hand upper corner.
4. Remove the Bar Code sticker of the particular paper from the Attendance sheet and affix the same on the box provided in the right hand corner of the cover page.
5. Since a machine will read the Roll no., please check and ensure that Roll number written in numbers, words and circles darkened are correct. In case any candidate fills this information wrongly, Institute will not take any responsibility for rectifying the mistake.
6. The answers should be written neatly and legibly
7. The answer to each question must be commenced on a fresh page and question number prominently written at the top of each answer. Alternatively, the question number should be distinctly written in the margin.
8. The answer to each question in all parts should be fully completed in one page or in a consecutive set of pages, before the next question is taken up.
9. Writing of Roll number in place/s other than the space provided for the purpose or writing distinguishing mark, symbols like "OM", "Sri", "Jesus", "786", etc., will tantamount to adoption of "unfair means"
10. Before submission of answer book to the invigilator take care to score out (X) blank pages, if any, that you might have left.



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0.5

~~25.~~

Amount to be invested =
 $\text{₹}400 \text{ billion} \times 0.5$
 = $\text{₹}200 \text{ Billions.}$

Cashflow when invested in Japan
 Index fund. (₹ in billions)

Initial Amount invested. (₹ 126.58)

on 1st April, 2020.

$\text{₹}200 \times \frac{1}{1.58 \text{ ₹/₹}}$

⊗ Dividends received.	₹ 25
Add:	
⊗ Income from stock lending.	₹ 11.29276
Reinvestment income	₹ 36.9276
<u>Amount at the end of the period.</u>	



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	4	
₹	$[₹ 126.58 - 2\%]$	124.0484
Total Amount available in ₹ at the end of 30 th Sept, 2020.		₹ 160.976
	converted in ₹	1.57 ₹/₹

DO NOT WRITE ANYTHING HERE



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Q.5 a).

Amount to be invested.

$$= ₹ 400 \times 0.5$$

$$= ₹ 200 \text{ Billions.}$$

A) When invested in Japan fund.

Initial Investment. ₹ 316

$$(₹ 200 \times 1.58 \text{ ₹/₹})$$

~~Exp~~ Investment income received.

i) Dividends. ₹ 25

ii) Income from
Stock lending ₹ 11.9276

$$₹ 36.9276.$$

Investment Value at 30th Sept, 2020.

Value - discount @ 2%.

1 5aStep1

$$[₹ 316 - 2\%]$$

$$₹ 309.68$$



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Total Investment amount
at the end of
Sept, 2020.

5aStep2

₹ 346.6076

Converted in INR

$$\left(\frac{₹ 346.6076}{1.57 \text{ ₹/₹}} \right)$$

₹ 220.769¹⁷

5aStep3

Hence amount at the end of
Sept, 2020 is ₹ 220.769¹⁷ billion

B) When Amount is invested in
US Treasury Bills.

Initial Amount.

$$[₹ 200 \times 0.014 \text{ ₹/₹}]$$

\$ 2.8

Billion



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1 5aStep4 +) Interest received. \$0.07
$$\left[\$2.8 \times 5\% \times \frac{6}{12} \right]$$

1 5aStep5 Amount as on 30th Sept, 2020. \$ 2.87.

1 5aStep6 converted in INR. ₹ 220.76923
$$\left(\frac{\$2.87 \times}{0.013 \text{ \$/₹}} \right)$$

Hence, amount at the end of Sept, 2020 is ₹ 220.76923 billions.

1 5aStep7 → Concl: As the US treasury Bonds are generating marginal return which is higher than that in Japan fund. It would be beneficial to invest in US Treasury Bills. Also, the risk on such Treasury

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Billions is very negligible as compared to that of the Japan fund.

1

5aStep8

Hence Amount should preferably be invested in US treasury Bill.

8

5a

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Q. 5 b).

	Growth Fund.	Bal. Fund.	Regular Fund.
Variance. (σ_A^2)	92.16	54.76	40.96.
Coefficient of determination. (ρ_{AB}^2)	0.3025	0.6561	0.9604.
Systematic risk. [$\sigma_A^2 \times \rho_{AB}^2$]	27.8784	35.928	39.338.
$\beta^2 = \frac{\text{Systematic risk}}{\sigma_m^2}$	0.4826	0.622	0.6811.
β	0.69467	0.789	0.825
σ_A	9.6	7.4	6.4

(Alternatively can also be found by

$$\beta = \frac{\sigma_A \times \rho_{Am}}{\sigma_m}$$
)

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1

5bStep1



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2 5bStep2

	Growth Fund.	Bal. Fund.	Regular. Fund.
Sharpe Ratio.	-0.2083	-0.4054.	-0.625.
	$\left(\frac{R_A - R_F}{\sigma_A} \right)$		

1 5bStep3

Rank.	I	II	III
Treynor.	-2.879	3.8022.	-4.848.
	$\left(\frac{R_A - R_F}{R_A} \right)$		

2 5bStep4

1 5bStep5

Rank	I	II	III
------	---	----	-----

1 5bStep6

All the securities are yielding negative returns as compared to market as well as the Treasury Bill.

8 5b

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Q.5 c).

0 5cStep1 Technical analysis is the study of the price movements through the use of the graphs and stock charts.

0 5cStep2 Though not very attractive, it can be very help in technical analysis.

0 5c

16 Q5

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Q.3 a).

Years.	Interest	PVAF	P Amt	Amt x t.
1	850	0.909	772.65	772.65
2	850	0.826	702.1	1404.2
3	850	0.751	638.35	1915.05
4	850	0.683	580.55	2322.2
5	10,850.	0.621	6737.85	33689.25
			9431.5	40,103.35

3aStep1

i) Current Market Price.
= 9431.5

(taking YTM as 10% and discounting all the cashflows at that rate).
(Alternatively can be found using YTM formula as well).



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$$\text{ii) Duration} = \frac{40,103.35}{9431.5}$$

1

3aStep2

$$= 4.25 \text{ years.}$$

$$\text{iii) Modified duration} = \frac{D}{1 + YTM}$$

$$= \frac{4.25}{1 + 10\%}$$

1

3aStep3

$$= 3.86$$

Volatility of the Bond = 3.86.

0

3aStep4

v) Expected Market price, if YTM decrease by 200 Basis Points. (i.e. 2%).

$$\text{Revised YTM} = 8\%$$



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a) Through Macaulay's duration,

For 1% change in yield, price changes by 3.86%.

Hence for 2% decrease in YTM,

price will increase by 7.72%.

1 3aStep5

$$\text{Hence, price} = 9431.5 + 7.72\% \\ = ₹ 10,159.61.$$

b) By intrinsic value Method,

$$\text{CMP} = 850 (8\%, 5\text{years}) + 10,000 \\ (8\%, 5^{\text{th}} \text{year})$$

$$= 850 \times 3.993 + 10,000 \times 0.681$$

3aStep6

$$= ₹ 10,204.05$$

5 3a



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Q.3

b)

Working Note:

Plan B =

320,000

30,000 units.

$$\frac{5x}{5} + 5x$$

Plan A =

$$\left[\frac{(920,000 + 2300) \times 10\%}{x} \right] \times 15\%$$

50

$$x + 23,000$$

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Plan B.

Bonus Ratio.

Avg. Yield = 6.4 %.

Hence total yield = 32 %.

Hence Yield Amt = 320,000

NAV at 31/3/2020 = 44.

Hence total units at

$$31/3/2020 = \frac{13,20,000}{44}$$

$$= 30,000$$

When Bonus on 31/12/18 was declared,

units held = 30,000

Bonus units = 5000

Hence Before Bonus declaration



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1 3bStep8

units held were 25,000.

Likewise,
when Bonus was declared on
31/12/2016,

Units ~~Before~~ ^{After} Bonus was declared.
= 25,000.

Bonus units = 5000

1 3bStep9

Units Before Bonus
declaration = 20,000

Hence opening NAV.

$$= \frac{10,00,000}{20,000 \text{ u.}}$$

$$= ₹ 50.$$

1 3bStep10

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Plan A

Units on. 31/3/2020.

Total Amt received = 10,58,743.

NAV = ₹49.

1 3bStep1

Hence Units held were = 21,607.

0 3bStep2

6 3bStep3

Amount on 31/3/2019 was.

$$21,607 \times 45 \\ = 972,315$$

0 3bStep4

Amount on. 31/3/2017,

$$\text{Dividend} = 920,000 \times 12\% \\ = 110,400$$

0 3bStep5

Units held = 2300
at ₹48.

6 3b



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Q. 3 c).

When an individual attempts to build a company from his own personal finances or from revenue of a newly formed company, he/she is said to be Bootstrapping.

1 3cStep1

There were mainly 3 ways in which a startup can Bootstrap.

- i) Trade Crediting.
- ii) Factoring.
- iii) Leasing.

2 3cStep2

Any two explained are:

i) Trade Crediting: Here the basic idea is to get the goods delivered without first paying for them. This is very unusual in case of a newly

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joined startup as no one would finance it without ~~the~~ receipt of payment through cash/bank.

However, here the person should communicate with the owner/finance manager of the sourcing organization as to why it is essential to receive the first order in order to launch the venture.

This helps in reducing working capital requirements.

ii) Leasing: Leasing is a method by which the person does not take up the ownership of the asset instead leases it from a third party. This saves the finance need to buy a new capital assets as well as does not burden the sales of the firm.

It benefits both the lessor and the lessee. Lessee can avail rent deductions in income taxes.

3

3c

14

Q3



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Q.6
a).

Years.	Dividends	Growth rate.	PVAF.	
1	4	20%	0.833	3.332
2	4.8	20%	0.694	3.332
3	5.76	20%	0.579	3.335
4	6.912	20%	0.482	3.3315
5	8.2953	19%	0.402	3.3065
6	9.7058	18%	0.335	3.2514
7	11.3558 +	17%	0.279	95.0478

6aStep1

6aStep2

$$P_7 = 329.3175$$

$$\frac{11.3558 + 16\%}{20\% - 16\%} \rightarrow \frac{D_7(1+g)}{k-g}$$

6aStep3

$$= 329.3175$$

6aStep4

$$114.9354$$

6aStep5

The intrinsic value is ₹114.9354 as the CMP is 112 which is lower than intrinsic value and hence the share of LX Ltd should be purchased.

It is assumed that after 4 years, the growth will fall linearly by 1% in each year till year 7

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where it reaches 16% and becomes stable.

After which Gordon's formula can be applied as g is constant.

3 6a

Q. 6 b).

Cashflows for 1st 10 years will be different than cashflow after 10 years as the depreciation changed is only for 1st 10 years.

EBIDTA	33 Lacs.
-) depreciation.	(25) Lacs
Interest	(8)

EBIT	8
-) Interest.	(9)
PBT	(1)
+) depreciation	25
(FAT	24

This 24 will be earned each year for the 1st 10 years.



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6bStep5

24

0

6bStep2

0

6bStep3

For the Balance ^{10.}/₈ years,

0

6bStep1

0

6bStep6

10 - 15 years, as the interest is subsisting, that will be paid by 15 years end,

1

6bStep4

EBITDA	33	EBIT	33.
-) Int	(a)	-) Tax.	
	24		23.1
-) Tax.			
CFAT.	16.8.		

Cashflow.

1st 10 years. $24 \times 5.650 = 135.6.$

Next 5 years. $16.8 \times$

0

6bStep7

0

6bStep8

1

6b



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Q. 6 c).

Pass through securities (certificates).

These certificates represent a direct claim in the assets of the SPV and hence carry a proportionate interest in the same.

2 6cStep1

Any asset securitized and realized by the SPV shall be directly transferred to the holder of the securities.

They carry a beneficial interest in all the asset securitized by the SPV.

On the realisation of the securitised assets, these instruments lose their claim automatically.



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Pay through securities.

Unlike PTC, these instruments do not have a direct obligation to the assets securitized as the securities are desynchronized from the assets which are backed by the SPV.

2 6cStep2

As such, the SPV can invest any ~~to~~ amount generated from the securities on short term yield basis and earn return on the same.

4 6c

13 Q6

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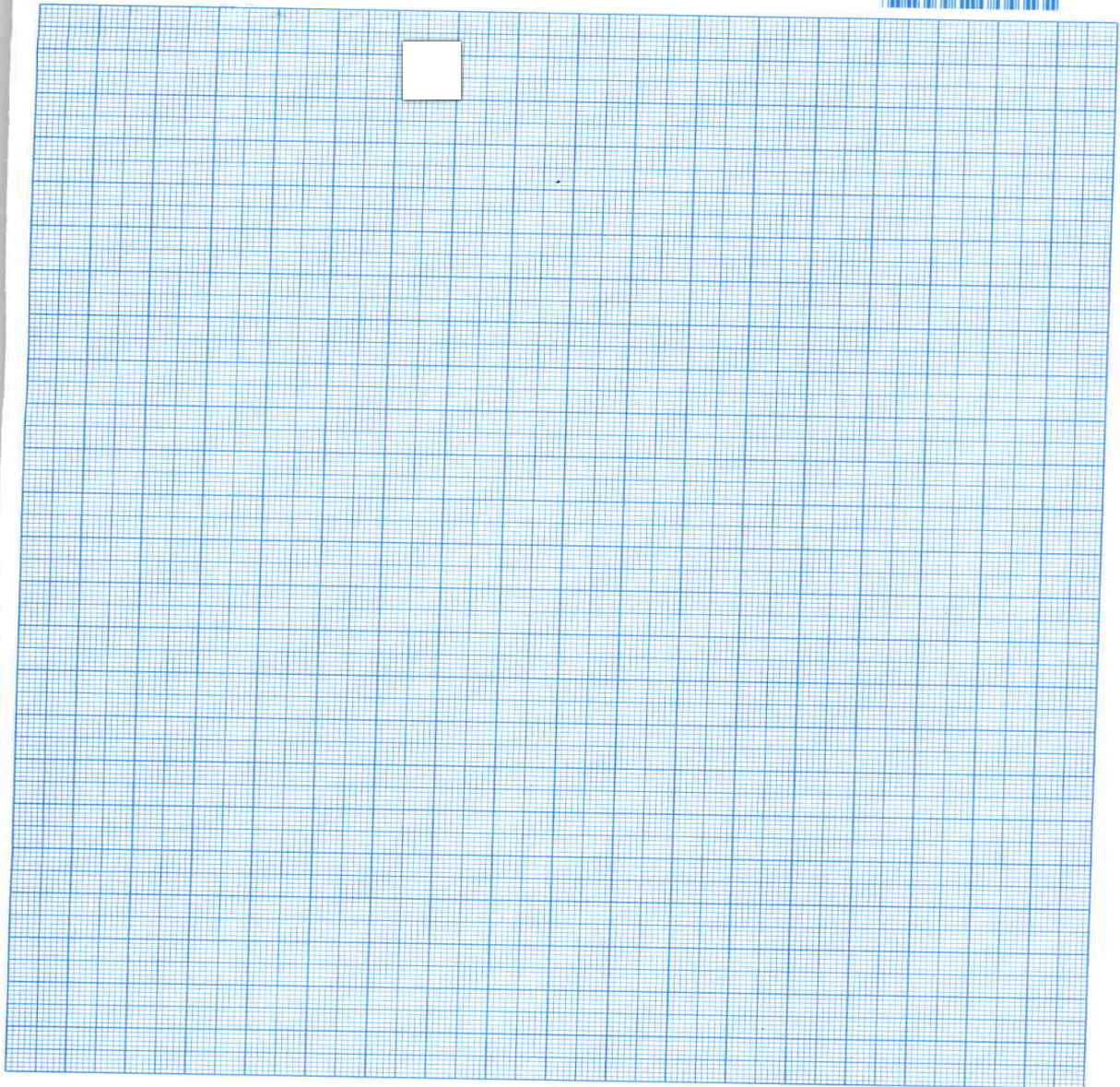


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Addl. Book No. 1

THE INSTITUTE OF CHARTERED ACCOUNTANTS OF INDIA
ADDL. BOOK

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ADDITIONAL ANSWER BOOK

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Q. 2.

B. a).

2bStep1

Here as the \$ leg having lesser cost as interest is available, hence it would be beneficial for both the parties to enter into a swap where,

2bStep4

IB will borrow INR floating rate and pay BPLR + 0.5%,
Zaki will borrow JPY fixed rate and pay 2.25%, The deal will be structured as follows,

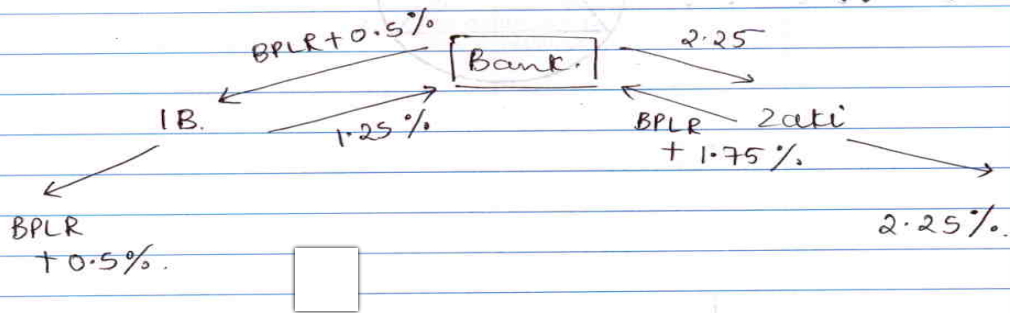
Bank will retain ~~cost~~ commission of 0.25%.
Gain of 1.5 will be shared by both the parties.



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Hence here the Bank will receive 1.75% (BPLR + ~~0.5%~~) from Zaki and will in turn pay BPLR + 0.5% to B., whereas it will receive 1.25% from IB and pay 2.25% to Zaki.

Net Cost to Bank

<u>Receipts</u>	<u>Payment</u>
$BPLR + 1.75\%$	$BPLR + 0.5\%$
1.25	2.25%
Net Commission = 0.25%	



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Net Cost to IB.

2

2bStep5

1.25 %

which is 0.75% lesser than the desired rate and hence, the gain received by him is 0.75%.

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Net Cost to Zaki

2

2bStep6

BPLR + 1.75%

which is 0.75% lesser than the desired rate and hence, the swap has resulted in overall gain for.

0

2bStep2

Zaki 0.75%

1

2bStep3

IB 0.75%

6

2b

Bank 0.25%

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Q. 2 c).

1 2cStep1

Peer to peer lending and crowd funding are innovative ways to finance a startup.

Peer to peer lending.

Individuals form a group and lend money to each other for the purpose of the Business carried on by them. This has been its practice since many years. They may be in group or individuals who are not known to each other.

0 2cStep2

Crowd funding

2 2cStep3

Money in small denomination is raised from the large number of investors through networks such as social media website which help in lending small sums to the person starting a startup.

3 2c

9 Q2



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Addl. Book No. 2

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Q. 1 a).

$$\text{Purchases} = \$ 80,000$$

$$\text{Exposure} = \$ 80,000 \times 75 \text{ ₹/}\$$$

But 2x Ltd can enter into a contract for forward purchase at the rate of 74 ₹/\$.

Hence amount

$$\begin{aligned} \text{payable} &= \$ 80,000 \times 74 \\ \text{after 6m} &= ₹ 592,00,000 \end{aligned}$$

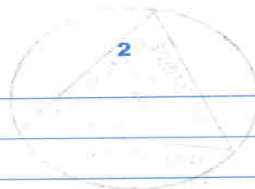
But the premium on such amount has to be paid today which amounts to.

$$\begin{aligned} 5920,000 \times 1\% \\ = ₹ 59,200. \end{aligned}$$



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If we borrow this ₹59,200,

Amount payable would be

$$59,200 \left(1 + 10\% \times \frac{6}{12}\right)$$

$$= 62,160.$$

2 1aStep2

Hence, total cost after 6m shall be

$$\boxed{\text{₹ } 59,82,160} \\ (59,20,000 + 62,160)$$

which translates to 74.777 ₹/\$.

2 1aStep3

But as per the probability given, the rate is ~~not~~

that is expected to prevail,

on 1st Nov, 2020, is

$$(77 \times 0.15 + 77 \times 0.25 + 79 \times 0.2 + 74 \times 0.4)$$

₹ 74.7 and hence the

forward contract should not be

opted for as it results in

additional outlay of funds.

1 1aStep1

1 1aStep4

6 1a

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Q. 1

b).

Using binomial model,

$$100 \times e^{0.05} = 108 pu + 95 (1-pu).$$

$$100 \times 1.05127 = 108 pu + 95 - 95pu.$$

$$105.217 = 13 pu + 95$$

DO NOT WRITE ANYTHING HERE

1 1bStep1

$$pu = 0.79.$$

1 1bStep2

$$pd = 0.21.$$

Payoffs at each Nodes,

$$N_2 = \frac{(18.64 \times 0.79 + 4.6 \times 0.21)}{1.05127} \text{ ₹}$$

DO NOT WRITE ANYTHING HERE

2 1bStep3

$$= 14.936 \text{ ₹}$$

2 1bStep4

$$N_3 = \frac{4.6 \times 0.79}{1.05127}$$

$$= 3.46$$

$$= 3.46$$




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$$N_1 = \frac{(108 - 98) + 14.93 + \frac{3.46 \times 0.21}{1.05127}}{1.05127}$$

$$= \frac{24.93 \times 0.79 + 3.46 \times 0.21}{1.05127}$$

$$= 18.73 + 0.69$$

$$= 19.42$$

As it is an American call option, it can be exercised at the end of 4, also and hence even that amount is added to the option value.

c).

VAR is the maximum loss possible

$$1000 \times 5 = x \times 1.5 \sqrt{5} \times 2.33$$
$$x = 347,335.89$$

1bStep5

6 1b

0 1cStep1

0 1cStep2

0 1cStep3

0 1cStep4

0 1c

12 Q1

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Result Overview

Awarded Marks: 64

Max Marks:100

NA Not Attempted

O Optional

M Marked

Q1_Compulsory (Score: 12/20)

Question No	Awarded Marks	Maximum Marks	Status
Q1	12	20	M
1a	6	8	M
1b	6	8	M
1c	0	4	M

Q2_Q6 (Score: 52/80)

Question No	Awarded Marks	Maximum Marks	Status
Q2	9	20	M
2a	NA	8	NA
2b	6	8	M
2c	3	4	M
Q3	14	20	M
3a	5	7	M
3b	6	10	M
3c	3	3	M
Q4	0	20	O
4a	0	12	O
4b	0	4	O
4c	0	4	O
Q5	16	20	M
5a	8	8	M
5b	8	8	M
5c	0	4	M

Q6	13	20	M
6a	8	8	M
6b	1	8	M
6c	4	4	M

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